

Foreword

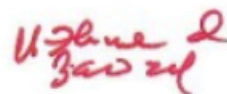
From the inception of this administration in May 2019, Adamawa State began the implementation of several open government initiatives, fiscal transparency, and citizens' engagement reforms. The interest to subscribe to the OGP initiative by Adamawa State was conceived in the previous government. This government finds it important to make it a reality and adhere to open processes that are all-inclusive and in line with the OGP principles. The State finds the OGP platform as a tool to further strengthen and reform initiatives. To correct the anomalies in governance and that the people who are the ultimate stakeholders in determining how their resources should be utilized are also part of the governance. Adamawa state has now fully joined the OGP and this further entrenched our commitment to promoting fiscal responsibility, access to information and citizens' engagement. In the 2016-2030 Adamawa state development blueprint which anchored on industrialization and wealth creation, water resources development, agriculture, security and emergency, sports development, solid minerals, culture and tourism, peace and unity, resource mobilization, fiscal infrastructure, institutional reforms, traditional institutions, Local Government Area administration and statistics. A wide range of constitution were made with citizens, starting with the rural areas, private sector and civil society.

Starting from 2020 preparatory to its first project, a town hall was held and a draft budget was presented to the public for scrutiny and suggestions. This was done to ensure inclusiveness and openness. Our subsequent budget will be more engaging as CSOs will be part of the process from call circular for budget input by MDAs to the passage of the appropriate law by the State House of Assembly. Our engagement with the citizen is not limited to the development of this policy documents but continues through the process of implementation and monitoring. Our administration has ensured that every project to be contracted is advertised and open to bid by anyone within and outside the state regardless of political, social, religion and ethnic affiliations. We have received testimonies from people expressing their delight in our openness to contracting.

To ensure our projects are open to citizens for monitoring and criticism, we have developed Adamawa citizens' feedback application. The application allows citizens to make comment as regards contribution made during the citizen engagement and why their submission was not included. The application is flexible and it will be embedded under our "Eyes and Ears project" if fully take off. This is technology-based and our monitoring and evaluation officer will carry out their M&E function using android phones to capture projects. Also, as part of our openness, a media chart will be conducted. The platform will provide assurance to citizens that government is responsive and attend to their requests, criticisms, and complaints within the shortest period.

Hope this partnership with non-state actors will further provide our citizens the opportunities to know and understand the activities of the government.

HIS EXCELLENCY,
THE EXECUTIVE GOVERNOR



AHMADU UMARU FINTIRI



ADAMAWA STATE OPEN GOVERNMENT PARTNERSHIP (OGP) ADAMAWA STATE ACTION PLAN (ASAP) (2021-2023)

Table of content

Acronyms


Acknowledgment

In an attempt to ensure that we mobilize the power of the people out of poverty, let us ensure that leakages are blocked and wastages are reduced in the state so that resources can be channelled in the right direction to develop Adamawa State and contribute to the delivery of democracy beyond the ballot box and rights of citizen participation. We are aware of the tremendous effort made in the process of the development of the Adamawa OGP Action Plan by the Civil Society, Private Sector, Development Partners, and Government officials. Therefore, we are personally committed to ensuring that our areas of commitment are comprehensively implemented for the benefit of the citizens. We assure you of our interest and commitment in this process and we look forward to full implementation.

We will like to express our sincere appreciation to everyone who made the development of this plan possible. Specifically, we appreciate the effort of the Honourable Attorney General of the Federation and Minister of Justice/Co-Chair Open Government Partnership (OGP), Nigeria and the OGP Local Program office in the USA for their prompt response to Adamawa State request letter for joining the OGP and the effort of the OGP in providing technical support and making this process a success. We especially appreciate the European Union , Oxfam and CRUDAN for their support through the PROACT Project and other funded programs in ensuring we have an implementable Adamawa State Action Plan.

Finally, we desire that this co-developed plan will not be left alone to Government actors to take the lead in ensuring its implementation, but there also be co-responsibility of other actors in ensuring it is a huge success.


Dr. Ishaya J. Dabari
Hon. Commissioner of Finance & Budget
Co-Chair State Actors
11/02/2021


Aminu Mallum
ED Matasa 360
Co-Chair Non-State Actors
12/02/2021

Section 1- Introduction

Adamawa has been acknowledged as one of the leading economies in North-eastern Nigeria with abundant agricultural resources and a stable political system. It is considered one of the largest states of Nigeria and occupies about 36,917 square kilometers. It is a vital conduit for food supplies to neighboring countries. The state is rich in Animal husbandry with an abundance of cash crops including cotton and groundnuts, while food crops include maize, yam, cassava, guinea corn, millet, and rice. The village communities living on the banks of the rivers in Adamawa state engage in fishing. The Adamawa States has a significant industrial tradition, with a strong agribusiness potential.

Within the North-East, Adamawa stands out as one of the most advanced on the development path, both in human capital and service delivery, which potentially makes it a regional engine of growth. The State was created in 1991, when Taraba State was carved out from Gongola State, the geographical entity Gongola State was renamed Adamawa State, with four administrative divisions: Adamawa, Michika, Ganye, Mubi and Numan and as such continues to play a leading role in Northern Nigeria. Adamawa State can have a demonstration effect for the other Northern States and can drive a change in the narrative of Northern Nigeria.

Adamawa State Government's passion for policy reforms led to State joining the Open Government Partnership (OGP) as the first state in North-Eastern Nigeria. The OGP is an international multi-stakeholder initiative focused on improving transparency, accountability, citizen participation, and responsiveness to citizens through technology and innovation. It brings together government and civil society who recognize that governments are more likely to be more effective and credible when they open governance to public input and oversight. OGP provides a permanent platform to connect, empower, and support state actors committed to transforming governments and societies through openness.

Preparation of the Adamawa Action Plan

The OGP State Steering Committee (SSC) and the Technical Working Groups (TWGs) were recently constituted with the Planning and Budget Commission as the coordinating agency. As the OGP process requires 50% equal participation, a co-chair for the SSC ,TWGs and their membership were nominated by the Government and the Civil Society of Adamawa State respectively. The State Steering Committee (SSC) and Technical Working Groups (TWGs) is made up of representatives of Government actors as well as Civil Society Organizations (CSOs), organized private sector, and professional associations who worked together to co-create this two-year (January 2021 – December 2022) Adamawa Action Plan (ASAP). The ASAP aims to deepen and mainstream transparency mechanisms and citizens' engagement in the management of public resources across all sectors.

Through a consultative process between the government and civil society, the SSC and the TWGs agreed to consolidate existing and new reforms within the five thematic areas in this ASAP. The ASAP intends to promote fiscal transparency through more citizen participation in the budget process, implementation of open contracting in the public sector, improving the efficiency and effectiveness of the tax system, and improving the ease of doing business in the State. Similarly, it will ensure that corruption is minimized through the establishment of a state Anti-corruption agency, the development of a platform for sharing information between

government actors and CSOs. Under the citizen's engagement thematic area: development of a permanent dialogue mechanism between citizens and government; Improving inclusion; enhancing service delivery; review of legislation around transparency and accountability issues; and the adoption of a technology-based citizens' feedback on projects and programs. The last two commitments will improve access to information by increasing compliance with the Freedom of Information Act.

Summary of Adamawa State Action Plan

Thematic Area 1	Fiscal Transparency
Commitments	<ol style="list-style-type: none"> 1. To develop a permanent dialogue mechanism for effective citizens' access to the budget and other public related documents, including the audit process. 2. Effective Deployment and Use of Open Contracting Data Standards (OCDS) 3. Ease of Doing Business
Thematic Area 2	Anti-Corruption
Commitments	Combat corruption and by building Strong institutions in Adamawa state
Thematic Area 3	Citizen Engagement
Commitments	Technology-based citizen feedback.
Commitments	Effective citizens participation and monitoring of the entire budget processes.
Thematic Area 4	Social Inclusion
Commitments	Addressing barriers and improving inclusiveness of the socially excluded in the governance process in the State.
Thematic Area 5	Improved Service Delivery
Commitments	Contributing to ensuring equitable delivery of quality socio-economic services towards improving the livelihood of the citizens.

Table 1 above provides a summary of the Adamawa Action Plan commitments by thematic areas.

Adamawa Open Government Initiative

Since the inception of this administration in May 2019, Adamawa State began the implementation of several open government initiatives, fiscal transparency, and citizens' engagement reforms. The interest to subscribe to the OGP initiative by Adamawa State was conceived in the previous government. This government finds it important to make it a reality and adhere to open processes that are all-inclusive and in line with the OGP principles. The State finds the OGP platform as a tool to further strengthen its reform initiatives as follows;

Fiscal Transparency The Adamawa state government is strongly committed to fiscal transparency as a first step towards open government. It has also initiated the production of statistical information to inform policymaking and fiscal decisions. Whereas Adamawa was ranked among the poor performers on budget transparency across Nigerian states in past, the government has disclosed since then a broad range of budget documents, including on appropriations for local governments. Accordingly, the state is presently working to improve fiscal accountability in two main regards: (1) the strengthening of external auditing, (2) public scrutiny of on-budget performance (both at state and local government level) and also enhanced budget credibility, both from a revenue perspective and

for capital expenditure. The State also operationalizes critical Public Financial Management (PFM) reforms supported by other World Bank projects.

Adamawa State has enacted the Public Procurement law and established a procurement regulatory agency – Bureau For Public Procurement (BPP). The law has all the tenets of a good procurement system as it conforms to international standards. The State has finalized the process with the required tools to operationalize the Law. Adamawa State has set up the necessary institutions and structures such as procurement units, procurement planning committees, and Due Process Committees. However, there is a need to enhance the capacity of these institutions to facilitate the implementation of the procurements laws. At the moment, it is only BPP that is fully conversant with the requirements of the new law and it has been handholding the MDAs in performing procurement activities. Bidding opportunities and contract awards by the State are published in at least two national newspapers. The enabling law of the BPP includes provision for complaints and appeals mechanism. As per the provision of the Procurement Law, contract awards after the effectiveness of the law is contingent on the availability of budgetary funds. There are fewer issues with payments for duly executed contracts as contract awards are now on availability of funds as provided for in the State Procurement Law.

Additionally, in the Fiscal Transparency, Adamawa State has been focusing on ensuring that it improves tax collection by broadening the tax base and enforcing tax compliance of registered taxpayers. It has enhanced fiscal sustainability of Adamawa state in two complementary ways: by reducing its dependence on fiscal transfers (from the federation account); and by increasing the credibility of its budget (and consequently the execution of capital expenditure which is generally and historically the variable of adjustment to low budget performance across the states). It has already undertaken a process mapping for business licensing, business premises registration, access to land, construction permits, and contract agreement vetting, with the view of reducing procedural delay and transaction cost. Simplifying and automating processes also allow reducing corruption, a major constraint identified by the Enterprise Survey.

Anti-Corruption Over the years corruption has become widespread among government Officials and institutions these has impacted negatively on all aspects Of life in the state. Corruption has become systemic and endemic. To ensure that citizens have access to services provided by the government and to be informed about the government and other hitherto inaccessible documents, the State, therefore, saw the need to take action by creating an agency that will be saddled with the responsibility of combating corruption. Consequently reversing the negative impact of corruption and improving Transparency and Accountability. Further, the state will also publish all its laws, development plans, budgets, financial report, etc. online. This act has enabled citizens to know and is informed about government transactions as it affects their daily life. Also, the Executive is working on ensuring that it domesticates the freedom of information law for forwarding to the State House of Assembly for consideration and passage.

Citizens Engagement To interact with the citizens and allow access to public office holders, the State is to hold a quarterly community town hall meetings with the citizens where rural dwellers express their concerns as it affects their communities. Also, the Government hosting a monthly phone-in radio program to further engage the citizens. This

radio phone-in program is designed to reach out to the majority of Adamawa state rural dwellers who can only be reached by the radio. To further enhance citizens' engagement among the youth, Adamawa State Government is working to launch a citizen engagement platform. The Citizen Feedback App that is a social innovation app deployed on smartphones on the Android and App Store that provides citizens with all projects and programs within a close radius of their location. The App guides citizens to the locations of the projects and allows them to submit performance information to our central citizens' web dashboard. The App Platform is an innovative policy tool to be initiated by the State to provide result-based feedback on the performance of the capital component of the budget. It will provide the State with actionable data to understand projects and programs driving implementation. The tool will support learning on what works well and why about achieving the budgetary strategic objective.

Social Inclusion To ensure that no one is left behind, the Adamawa state as part of its commitments is committing to a comprehensive social inclusion. To ensure that Women, youths, People Living with Disability (PLWD), and marginalized groups all have increase access and control over social, economic, and political settings. To ensure women, youths, PLWD and the marginalized are involve and can participate actively in process of governance. And to ensure the effective implementation of enabling laws and policies that cater for women youth, PLWD, and the marginalized.

Improved Service Delivery The success of ongoing strategic public sector reforms in Adamawa state is largely reliant on a people-oriented social service delivery in a manner that allows for citizens to have equitably access to public good and quality service delivery thereby ensuring reduction in poverty and stimulation of increase income and economic activities across the State. Adamawa State through this thematic area, hopes to improve citizens capacity and capability to contribute to increasing the State GDP through Agricultural support initiative, complementary economic investments through upscaling the potentials of small businesses and facilitating increase citizens human capital index through the provisions of quality social service in the State.

Methodology

Between the 18th November 2020, the Adamawa state CSOs had a sensitization and validation session where the commitment areas were reviewed to streamline and be on the same page with the government side of the steering committee of Adamawa OGP. The equal representation on the steering committee was not only co-created but also the review of the commitment signified equity in the partnership for good governance. The State Steering Committee (SSC) and the Technical Working Groups (TWGs) met on the 19th and 20th November 2020 where the zero drafts of the action plan were developed. The State Steering Committee further met on the --- December 2020, --- December 2020, and --- December 2020, and the expanded multi-stakeholders forum met on the --- December 2020 to further deliberate and finalize on the draft Action Plan for validation by the stakeholders.

Fiscal Transparency

Commitment 1:

	To develop a permanent dialogue mechanism for effective citizens’ access to the budget and other public related documents, including the audit process.			
Implementation Period:	Start Date:	January 2021	End Date:	December 2022
Lead MDA:	Ministry of Finance and Budget.			
Responsible Person:	Dr. Ishaya J. Dabari			
Designation:	Hon. Commissioner, Finance and Budget			
Email and Phone Number(s):				
Other Actors Involved in the Implementation:	State Actors	State Planning Commission, Fiscal Responsibility Commission, Bureau of Public Procurement, State Auditor General, Accountant General, Public Accounts Committee, and Ministry of Information		
	Non-State Actors	Centre for Leadership & Environmental, Connected Development, Centre for Social Change & Economic Development, Matasa 360 initiative, Against All odd Foundation, Confluence Development Initiative, Women Economic Emancipation Initiative.		
Brief Description of Commitment:	This commitment will ensure that citizens participate and make inputs into the budget process, starting from the MTEF/ MTSS the pre-budget statement, executive budget proposal, budget debate through public hearings in the legislature, implementation, monitoring, and reporting of the budget. It will also guarantee that budget information is made accessible to all.			
General Problem / Challenge Addressed by the Commitment:	There are inadequate citizens’ engagement and participation in the budget preparation, approval, implementation, and monitoring process. This results in citizens not having information, and thus not being able to relate to the projects in the budget. This ultimately weakens accountability in resource allocations.			

Specific OGP Issue(s) in Focus:	<ul style="list-style-type: none"> i. Low citizens' participation in the budget cycle. ii. Ineffective management of public resources. iii. Poor public services ratings. iv. Low budget performance. v. Absence of citizens feedbacks on budget impacts
The rationale for the Commitment:	By making budget information available and accessible to all citizens promptly and in a usable format, this commitment will improve accountability on the part of the Government, provide openness and transparency in the budget process, and ensure that citizens are engaged throughout the budget cycle.
Main Objective:	To ensure that budget planning, approval, implementation, monitoring reporting meet the needs of citizens and that citizens have open access to budget information in a format that is both human and machine-readable.
Anticipated Impact:	Improved transparent and accountable citizens-oriented governance through effective budget implementation.
Expected Outcomes	
Milestones (Performance Indicators)	
1. Improved public Finance Management to provide prompt essential services to the people.	Level of transparency of the budget processes (Mean of Verification - Ranking in the Open Budget Index)
2. Increased platforms for citizens to access to the Budget and public documents.	Level of citizens awareness to the State budget Level of citizens engagements through established platforms
3. Increased participation of citizens in the budget process through the use of the community Development Plan (CDP) and complementary citizens budget townhalls	Percentage of Citizens CDP issues captured in the State and Local Government budget Citizens perception rating on Governance and service delivery in the State Level of citizen's satisfaction with the budget process
4. Increased responsiveness to citizens needs by the government	Percentage of citizens aware of the budget process Percentage of responses to Citizens' request with access to sectoral performance reports

Planned Activities	Start Date	End Date	Expected Output(s)	Output Indicator(s)
Need Assessment and coalition of citizens needs into the state budget through the Community Development Plan (CDP)	Jan 2021	Dec 2022	<ul style="list-style-type: none"> Comprehensive Needs Assessment Reports. Comprehensive Framework on how the needs/CDPs will Inform the state and local government budget Pre-Budget meetings with Non-state actors by Ministries Departments and Agencies 	<ul style="list-style-type: none"> The number of Citizens needs to be collected Number of Citizens needs that reflected in the budget Number pre-budget meetings held
Organize quarterly <u>State of State</u> engagements to brief citizens on Government performance and ensure feedbacks	Jan 2021	Dec 2022	<ul style="list-style-type: none"> Citizens awareness of the revenue and expenditure position of the State Citizens become increasingly policy aware and are able to complement government efforts. 	<ul style="list-style-type: none"> Numbers of interface meeting between Government and Citizens Numbers of feedback leading to new resolutions
The Budget Office of the State will hold public forums in all the three senatorial zones to get citizens' input into the pre-budget statements using the draft MTSS and MTEF documents as tools/background documents in these forums.	Jan 2021	Dec 2022	Two well-attended public forums on the pre-budget briefing, with participants from all subsectors of the economy.	<ol style="list-style-type: none"> Number of public consultations hosted by Budget Office of the State A compilation of relevant inputs from the citizens A compilation of inputs to be carried forward from the citizens

Advocate for public hearings organized by the State House of Assembly on the budget.	Jan 2021	Dec 2022	State House of Assembly's acceptance to conduct required public hearings on 5 or more priority sectors of budget.	<ol style="list-style-type: none"> 1. Number public hearings on budget organized by the State House of Assembly. 2. Number of Sectors in which SHoA held a public hearing
Airing jingles and live programs on radio and televisions for a duration of one month to inform people on the existence of the budget documents	January 2021	January 2021	Increase awareness for citizens to interact with the documents	<ol style="list-style-type: none"> 1. Number of jingles created and aired
Publication and distribution of simplified citizen budget and budget guide to the public.	Jan 2021	Dec 2022	Two citizens' budget guides were published and widely circulated.	The number of copies (hard/soft copies) printed and circulated each year.
Publish MDA budgets, as well as quarterly and annual budget implementation reports on MDAs websites in both human and machine-readable formats.	Jan 2021	Dec 2022	<p>Sustained availability of the following on MDAs websites in human and machine-readable formats:</p> <ol style="list-style-type: none"> 1. MDA Budgets. 2. Quarterly MDAs budget implementation reports. <p>Annual MDAs budget implementation reports.</p>	The number of MDAs publishing budget implementation reports following on the state website
Ensure Non-State Actors' participation in the audit process.	January 2021	December 2022	<ol style="list-style-type: none"> 1. Involving Citizen participation in the audit 2. Advocate for timely publication and Timely Implementation of audit recommendations. 	<ol style="list-style-type: none"> 1. Numbers of Citizen participatory audit reports produced. 1. Results of Actions taken on audit observations.
Source(s) of Funding:	State Government, Non-State Actors, and Development Partners			

Commitment 2:

		Full operationalization of Open Contracting and Effective Deployment and Use of Open Contracting Data Standards (OCDS) to Meet Diverse Stakeholders Needs in key MDAs				
Implementation Period:	Start Date:	2021		End Date:	2023	
Lead MDA:	Bureau of Public Procurement / Nigerian Bar Association					
Responsible Person:	Abba Bello Umar / Jibrilla Jimeta					
Designation:	Director-General / NBA Chairman					
Email and Phone Number(s):	08037737820 /08034582448, nbayolabbranch@gmail.com					
Other Actors Involved in the Implementation:	State Actors:	All-State MDAs and the State 21 Local Government Councils, State Ministry of Justice, State Ministry of Finance and Budget Department, Office of the Accountant General, Office of the Auditor General, State House Committee on Procurement SHoA, State Planning Commission				
	Non-State Actors:	<u>Professional Entities, Alliances, and Organizations</u> <u>Adamawa State Chapter of the Following;</u> Nigerian Institute of Quantity Surveyors (NIQS) Adamawa, Nigeria Society of Engineers, Chartered Institute of Purchasing and Supply Management <u>CSOs Adamawa State Chapter</u> <div><div>1.</div><div>Nigeria Bar Association (NBA) Ada</div></div> <div><div>2.</div><div>National Council of Women Society (NCWS)</div></div> <div><div>3.</div><div>National Association of Small and Medium Enterprises (NASME)</div></div> <div><div>4.</div><div>Nigeria Chambers of Commerce Mines and Agriculture (NACCIMA)</div></div>				
Brief Description of Commitment:	The Adamawa State Bureau of Public Procurement was established with responsibility for monitoring and providing oversight of public procurement in the State. This was in line with the government's urge to create open contracting and address issues around capacity, corruption, resource wastage and improve the quality of services delivered to Adamawa citizens through wider stakeholder participation in the procurement spectrum. This will ultimately improve					

	<p>transparency, value for money, and accountability for fiscal governance; better infrastructure and service delivery, and public trust in governance. There is an eminent need to strengthen the Bureau through intensive capacity building of Staff and expand the coverage area of service delivery.</p> <p>The second phase of the ASAP will prioritize capacity enhancement of staff for timely data publication and availability, quality, and use of published data by different categories of stakeholders for optimal results. Also, to support awareness creation among citizens on the availability of the published data. This commitment will ensure the inclusion of relevant actors such as Women and Youth groups, Private sector stakeholders and State-Based Organizations to access, use, and report on the impacts of published data.</p>
General Problem / Challenge Addressed by the Commitment:	<p>Despite the existence of the BPP, the capacities of operational staff are still weak and need to be upgraded. Most stakeholders are not aware of the published data, thereby limiting their active participation in the procurement monitoring process.</p> <p>More so, open contracting discourse in the State is yet to include key actors relevant in its sustainability and achievement of greater impacts. For example, private sector audiences are relevant in ensuring continuous data availability in making better and informed business decisions while data on health-related projects are of greater interest to Women groups.</p>
Specific OGP Issue(s) in Focus:	Effective Implementation of open contracting to improve public service integrity and processes; inclusion of actors relevant in the discourse and use of published information for improved governance and service delivery.
The rationale for Commitment:	<p>Open Contracting can offer the following values through the use of innovative technology to increase access to procurement information:</p> <ol style="list-style-type: none"> 1. Transparency: The enhanced disclosure of procurement data and information across the entire procurement cycle and up to the implementation stage will make the procurement process more transparent and reveal how public resources are expended. 2. Accountability: The enhanced disclosure of procurement data and information will ensure that citizens understand the basis of decisions made along the procurement cycle. This will make the decision-makers take actions that reflect better use of public resources, knowing that their actions can be challenged through existing recourse mechanisms.

		<p>3. Service Delivery: The use of open contracting helps the government to achieve value for money by providing a watchdog system that allows wider stakeholders to critique and monitor the implementation of contracts. This ultimately checkmates unethical conduct and sharp corrupt practices in the processes of contract delivery.</p> <p>4. Inclusion: Technology provides wider stakeholder participation in open contracting, thus limits human interface. This will allow stakeholders from all walks of life to interact, access, assess, and give informed feedback on how government programs impact their lives.</p> <p>5. Citizen engagement: Availability of procurement data across the entire procurement cycle and up to implementation will ensure that all stakeholders can monitor the procurement activities and provide feedback. This will ensure that public contracts are delivered with value for money achieved, thereby leading to increased service delivery</p>
Main Objective:		To improve accountability and transparency of public procurement processes; promote wider stakeholder participation and better service delivery through the implementation of OCDS
Anticipated Impact:		The efficient procurement system is evident in better contracting outcomes and improved position in global rankings on public procurement.
Expected Outcomes		Milestones (Performance Indicators)
1	<p>The expected ambition of this commitment is:</p> <p>Achievement of better value for money in public contract delivery and reduction of corruption and fraud in public procurement processes.</p>	100% compliance with core procurement principles (efficiency, effectiveness, economy, and equity) in contracting.

2	Increased access to procurement data and information in both human and machine-readable formats by stakeholders including women, the private sector, and State-based organizations	Number of Procurement data and information that are publicly disclosed following the Guidelines			
3	Improve citizen participation in the entire procurement cycle resulting from wider sensitization outreaches	Number of citizens involved in budget engagement processes Number of citizens that participate in the procurement monitoring			
Planned Activities		Start Date	End Date	Expected Outputs	Output Indicators
1.	Increase the sensitization of citizens on how to engage at every stage of the procurement cycle in collaboration with the Media	January 2021	December 2022	<ol style="list-style-type: none"> 1. Townhall Meetings (annually) 2. Radio jingles 3. Tweet chats 4. Reports from each engagement by women organizations 5. Links 	<ol style="list-style-type: none"> 1. Number of Townhall Meetings on open contracting across the three Senatorial zones in two years 2. Number of radio jingles on open contracting in two years 3. Number of tweet chats held on open contracting in two years 4. Number of women organizations monitoring and reporting contract implementation
2.	Integrate the organized private sector and gender-based organizations into the existing open contracting Forum	January 2021	June 2022	<ol style="list-style-type: none"> 1. Two user needs workshop 2. Two open contracting workshops for women groups and private sector 3. Reports (Means of Verification) 4. Lessons learned report (MoV) 5. Videos, links, audios (MoV) 	<ol style="list-style-type: none"> 1. Number of User need workshop for private sector entities 2. Number of open contracting workshops held with private sector and Women organizations in attendance
3.	Increase engagement with available data sets through	January 2021	December 2022	Five reports from five contract monitoring	<ol style="list-style-type: none"> 1. Number of contracts monitored using data

	procurement monitoring by groups (CSOs, gender CSOs, private sector, etc)				<ol style="list-style-type: none"> 2. Number of projects improved from observations 3. Number of CSOs engaged 4. Number of Women Engaged
4.	Establish sustained integration of the Nigeria open contracting portal with the budgeting system (e-government platform - EGP) and also link the state M and E (Eyes and Ears) portal	January 2021	December 2022	<ul style="list-style-type: none"> • Adamawa State open contracting portal, integrated with the budgeting system for each budget cycles • To have an improved portal that will show how contracts are awarded and tracks 	<ol style="list-style-type: none"> 1. An Efficient Integrated open contracting portal and e-government platform (EGP) with the budgeting system 2. Number of requests received from citizens 3. Number of responses given to citizen request 4. Number of resolved issues in the portal
Source(s) of Funding:		State Government, Non-State Actors, and Development Partners			

Commitment: 3

	Ease of Doing Business: To establish a mechanism for providing a conducive atmosphere for business development and growth			
Implementation Period:	Start Date:	January 2021	End Date:	December 2023
Lead MDA:	Ministry of Commerce and Industry / Ministry of Entrepreneurship Development/Organized Private Sector			
Responsible Person:	Isa Ardo Shehu/ Ibrahim Mustapha & Alh. Salisu B. Buba			
Designation:	Permanent Secretary / Organized Private Sector/Permanent Secretary, MED.			
Email and Phone Number(s):	shehuisa74@gmail.com /08067023842, lbson88@yahoo.com; 08033819791			
Other Actors Involved in the Implementation:	State Actors:	Ministries of Commerce, Trade and Industry, Agriculture, Information, Finance, Planning Commission, Adamawa State Board of Internal Revenue, PAWECCA, MED.		
	Non-State Actors:	Adamawa Chamber of Commerce, Adamawa Investment, and Property Development Company Ltd & Civil Society Organizations.		
Brief Description of Commitment:	The framework recognizes that the business community needs to be given serious attention by the Government, in such a way that the concept of ‘Public-Private Partnership’ (PPP) be adopted in other to provide a favorable atmosphere for business collaboration, inclusiveness, ease of operation to attract investment and make businesses within Adamawa State to excel. The businesses (ranging from Commerce, Agriculture, Industries, Mining, MSMEs etc.) play a critical role in the development of the State generally. Therefore, setting processes/Action Plan for the Sectors will make same to be motivated, vibrant, accountable, focused, and contributory in providing innovative solutions to complex business growth challenges.			
General Problem / Challenge Addressed by the Commitment:	<ul style="list-style-type: none">• Lack of incentive and motivation for attracting investment in the State• The non-partnership between Government and Private business in the State• Heavy and or multiple taxes on business, and other impediments for growth			

	<ul style="list-style-type: none">• Non-fulfillment of conditions of transparency and accountability by Government in collaborating with international Donors• Poor usage of Information Technology in the process of doing business• Lack of informative data on investment potentials and access to government/business data by prospective investors• Lack of free flow of communication and good feedback from and back to the government• Over-dependence on government by citizens for employment• Lack of infrastructure, facilities, and amenities ideal for business development and growth• Inadequate social amenities that will support business growth• Non-provision of counterpart funds by Government to enable access to support funding
Specific OGP Issue(s) in Focus:	Fall in the private sector in the state Lack of improvement in business setups for a very long time Low participation of Citizens in business as a result of the challenges Poor collaboration between Government and privately owned businesses negatively affected the growth
The rationale for Commitment:	To improve collaboration between Government and the private business community to create a conducive environment for business development and sustainable growth.
Main Objective:	<ul style="list-style-type: none">• To improve collaboration between government and private sector/businesses to improve economy & revenue• To provide an atmosphere for business establishment and growth based on the Information technology platforms• To promote small scale enterprises which is the bedrock of every developed economy
Anticipated Impact:	An improved process for doing business, Establishment and development of public-private partnership Improvement in business growth Improvement of IGR for the state and Promotion of industries within the State to empower individuals and employ citizenry
</	

		2. Increase in the number of public-private business partnership where efficiency, transparency, and accountability are achieved 3. Increase in small-scale business that can empower the general populace of the State, promote the economy, improve internally generated revenue (IGR) and turn around development in all sectors and provides for employment for citizens.			
2	Increased responsiveness by the government to the businesses’ needs, especially during this c Covid -19 recovery process.	Promotion of the number of government activities and programs addressing businesses’ needs, more especially the funding aspect, waivers of taxes by the Government where necessary, etc.			
3	Promotion of processes of doing business by using Information Technology Platforms	Attainment of doing business using I.T for gathering data/information for well-informed decision making and ease of doing business.			
Planned Activities		Start Date	End Date	Expected Outputs	Output Indicators
1.	Formation of Public-Private Partnership Forum to explore by the Government to	January 2021	December 2022	Formation of policies and follow up for strict implementation	1. Development of policy document for the task and implementation of same 2. Creation of cordial interface between Government and Private Sector 3. Understanding of challenges of all stakeholders involve and providing solutions
2.	Opening the tax processes including the tax holidays and incentives.	January 2021	December 2022	Reports of the achievement of impacts which the tax	1. Quarterly publication of revenue income of the state 2. The number of Classified sectors of the business that benefit from the tax waiver/holiday incentives. 3. The impact, whether positive or negative which the

					waiver/holiday incentive achieved.
3.	Creation of portal for of database for processing and maintenance records on business opportunities, challenges, prospects, and successes for an informed business decision on investment.	January 2021	December 2022	Functional portal for issuance of data to public and aggregating feedback and data analytics	<ol style="list-style-type: none"> 1. Number of participating users 2. Number of items of feedback from citizens and response from Government
4.	Provision of Information Technology Platforms for business establishment, development, and growth.	January 2021	December 2022	Report on the establishment and success of the IT-based Platforms	<ol style="list-style-type: none"> 1. Number of I.T platforms created 2. Number of businesses the I.T Platforms supported. 3. The positive impact achieved via I.T based on the assessment carried out 4. Level of awareness the I.T
5.	Inviting Private Investors that will partner with the Government in exploring the natural resources in the State e.g Limestone/gypsum in Guyuk Local Government Area, tourist attraction-points across the State, Agricultural endowments, mines / natural resources, solid minerals, etc.	June 2021	May 2022	Reports of the number of both national, international, and local Investors secured within the period	<ol style="list-style-type: none"> 1. Number of credible and viable Investors secured 2. Worth of capital investment made on identified Areas within the State 3. Number of employments secured by the Citizens of the State 4. Several businesses were established within the earmarked period.

6.	Provision of Counter-part funds for accessing both national and international support funds for SMEs/business establishment and growth. These support funds are most often secured from World Bank, CBN, BOI, NIRSAL e.t.c	April 2021	Aug. 2022	Reports of both accessible and secured support funds	<ol style="list-style-type: none"> 1. Number of support funds secured for Businesses in the State 2. A number of businesses benefited from the support funds/facilities within the period. 3. Number of Individuals empowered with employment, capital, and means of livelihood.
7.	Ensuring the provision of the industrial layout with facilities/amenities such as electricity, roads, etc by the State Government to provide a favorable atmosphere for business development and sustainable growth in the State	January 2021	December 2022	<ol style="list-style-type: none"> 1. OGP lead MDAs plans, policies, and budgets incorporate businesses needs 2. MDAs process for business Owners engagement in decision making through the entire stages of the process. 	<ol style="list-style-type: none"> 1. Number of MDAs that meet with business groups according to their engagement process 2. Number of MDA policies and plans that reflect business owners' needs 3. Number of MDA budgets that reflect businesses needs 4. Statistics of the number of businesses achieve good returns on investment as a result of the atmosphere provided by the State Government
Source(s) of Funding:		State Government, Non-State Actors, and Development Partners			

Anti-Corruption

Commitment 4

Thematic Area:	Anti-Corruption			
Commitment 4	To Combat corruption and wastages by building Strong institutions in Adamawa state			
Implementation Period:	Start Date:	2021	End Date:	2023
Lead MDAs:	Ministry of Justice / Jami Al Hakeem Foundation			
Responsible Person:	Barr. Samuel Yaumande/ Hashiya Nyako			
Designation:	Solicitor General and Permanent Secretary Ministry of Justice / ED			
Email and Phone Number(s):	08025385393/ 08093381222 Hnyako46@gmail.com			
Other Actors Involved in the Implementation:	State	Adamawa State Ministry of Justice, Adamawa State BPP, Adamawa State Fiscal Responsibility Commission, Office of Auditor General, Adamawa State Ministry of Information and Culture, Adamawa State Judiciary, Adamawa State House of Assembly, Adamawa State Planning Commission, The Nigeria Police Force		
	Non-State Actors:	NBA, JAMIAL HAKEEM Foundation(J-HF) Against All Odds Foundation (AGUF) All Relevant CSOs/ Stakeholders Media		
Brief Description of Commitment:	The first commitment is to Establish the Adamawa State Anti-corruption Agency to be saddled with the responsibility of combating Corruption, wastage, and blocking leakages by promoting transparency, accountability, and sustainability In governance.			

General Problem / Challenge Addressed by the Commitment:		There has been noncompliance with laws and policies relating to accountability and transparency in spending public funds and resources In Adamawa State, therefore an agency is to be established to be saddled With the responsibility of promoting accountability and Transparency in the state.
Specific OGP Issue(s) in Focus:		Transparency and Accountability have proven to be an integral part of Anti-corruption hence the need to create an independent body to Be saddled with the responsibility of checkmating corruption and to promote citizens participation in governance. Furthermore, the use of technology innovative methods and M&E is key In achieving good governance. The agency will have the power to recover assets including non-Conviction-based confiscating powers and the implementation of Unexplained wealth.
The rationale for Commitment:		Over the years corruption has become widespread among government Officials and institutions these has impacted negatively on all aspects Of life in the state. Corruption has become systemic and endemic therefore the need to take action by creating an agency that will be saddled with the responsibility of combating corruption Consequently the negative impact of corruption will be reduced. Transparency and Accountability will be promoted in governance.
Main Objective:		To provide a platform that helps combat corruption, leakages, and Wastages towards strengthening public institutions and improve citizens Standard of living in Adamawa state
Anticipated Impact:		Drastic reduction of corruption in Adamawa State
Expected Outcomes		Milestones (Performance Indicators)
1	A regime of transparency, accountability, and sustainability in governance in Adamawa state	Integrity systems instituted in OGP related MDA's in Adamawa State
2	Increase the participation of citizens in decision making Increase citizens awareness to the new regime of anti-corruption within the public and private sector	Citizens taking action in support of anti-corruption programs

3	Effective service delivery through the use of technology for all	The efficient system of Accountability			
Planned Activities		Start Date	End Date	Expected Outputs	Output Indicators
1.	Conduct Corruption Risk Assessment (CRA) for OGP lead MDAs and put in place integrity mechanism	January 2021	December 2022	Corruption Risk Assessment Conducted in OGP lead MDAs	<ul style="list-style-type: none"> Number of MDAs that carry out Corruption Risk Assessment. Number of OGP lead MDAs with established Integrity mechanisms
2.	Ministry of Justice to Publish Half-yearly report on the status of the implementation of the State Anti-Corruption Strategy- Including full disclosure of company ownership	January 2021	December 2022	Two reports on the status of the implementation of SACS per year.	<ul style="list-style-type: none"> Number of reports on NACS per year
3	CJ office to publish Half-yearly report the state of anti-corruption cases in Adamawa State	January 2021	December 2022	Two reports on the status of the state of anti-corruption cases in Adamawa State	<ul style="list-style-type: none"> Number of reports on the state of anti-corruption cases in Nigeria
4	Promote ethical orientation for improved personal ethics through strategic communication, drama, arts, music, and reward for	January 2021	December 2022	Ethical re-orientation program rolled out across the state	<ul style="list-style-type: none"> Number of actions taken by the government and citizens groups to reward persons and or organization

	integrity by honoring deserving organizations				
5	The agency to deploy a framework for the continuous monitoring and reporting of anti-corruption cases by CSOs and MDAs	January 2021	December 2022	<ul style="list-style-type: none"> Effective monitoring of anti-corruption cases by CSOs 	<ul style="list-style-type: none"> Number of anti-corruption cases monitored by CSOs
Source(s) of Funding:		State Government, Non-State Actors Private sector, and Development Partners			

Citizens Engagement

Commitment 5:

Thematic Area:		Citizens Engagement				
Commitment 5:		To synergize and coordinate technology-based citizen feedback in Programme and Projects across the state to enhance accountability and transparency.				
Implementation Period:		Start Date:	January 2021		End Date:	December 2021
Lead MDA:		Adamawa State Planning Commission				
Responsible Person:		Dr. Mary Paninga / Aminu Mallum				
Designation:		Executive Chairman / Executive Director Matasa 360				
Email and Phone Number(s):		0803628652 / 07013280102 pans62@yahoo.com; adspcyola@gmail.com; aminumallum49@gmail.com				
Other Actors Involved in the Implementation:		MDAs	Adamawa State House of Assembly, Ministry of Finance (Budget Department), Ministry of Information, and other relevant and support ministries.			

	CSOs, Private sectors, etc	Matasa 360, CODE, CISCOPE, Community leaders, Religious leaders, Youth leaders, Women leaders, Nigerian Bar Association, NUJ, NLC, Representatives of people living with a disability, Local government council, Matasa 360, Budget Transparency, and other relevant organizations.
Brief Description of Commitment:	This commitment seeks the introduction of technology-driven applications, portals, and platforms that will enhance citizens’ access to government policy processes for regular input and monitoring. Citizens can be able to access information on budgets and other related government policy documents through a functional platform and be able to give feedback and receive a prompt response.	
General Problem / Challenge Addressed by the Commitment:	1) Non-inclusion of citizens in the governance process 2) Inadequate citizens’ access to programs and activities of government 3) Low knowledge of governance activities by citizens 4) The apathy of citizens concerning governance affairs	
Specific OGP Issue(s) in Focus:	<ul style="list-style-type: none">• Public integrity• Public services• Effectiveness of public service delivery	
The rationale for the Commitment:	Increase the number of people using mobile phones in rural communities to connect with policy-makers and engage in government processes.	
Main Objective:	To increase access of citizens to governance, especially those in the remote rural communities.	
Anticipated Impact:	Increase in citizen participation in governance.	
Expected Outcomes		Milestones (Performance Indicators)
1.	Establishment of platforms and portals like citizens Eyes and Ears.	Functional platforms operating in the state
2.	Improved access to government processes	Statistics of inquiries that citizens make on the platforms
3.	Projects tailored to citizens needs	Feedbacks and suggestions from the citizens on the platform

4.	Increase accountability in service delivery	Number of MDAs with functional ICT platforms for enhancing citizen participation		
Planned Activities	Start Date	End Date	Expected Output(s)	Output Indicator(s)
Airing jingles at prime times on radio and televisions for a duration of one month to inform people on the existence of a platform.	January 1 st , 2021	January 31 st , 2021	Increase in awareness on the existence of platforms	Number of people that visit the portals
Setting the Feed back app to receive citizens feedback and to provide response on progress level	January 1 st , 2021	January 31 st , 2021	The increase in level of feedbacks received through the app	Number of feed backs received as a result of complains Number of data published on the website as an outcome of citizen complain
Mass social media broadcast when a new project is launched and ongoing to prompt citizens’ monitoring and feedback	January 2021	December 2021	Continuous and up-to-date interaction	Increase in feedbacks
Set up of the Citizens Feedback Apps and the a Citizens phone in control station	Jan 2021	Dec 2022	Increase citizens reporting of capital project performance to the State for improve quality of service and reduction in corruption	Number of citizens engaging the App per senatorial zones/LGAs Call logs of the phone in station

Thematic Area:	Citizens Engagement
-----------------------	----------------------------

Commitment 6:		Effective citizens participation and monitoring of the entire budget processes.		
Implementation Period:	Start Date:	January 2021	End Date:	December 2023
Lead MDA:	Adamawa State Planning Commission/CRUDAN			
Responsible Person:	Dr. Mary Paninga / Mohammed Jada			
Designation:	Executive chairman Planning Commission/Program Officer CRUDAN			
Email and Phone Number(s):	0803628652/08026102380, adspsyola@gmail.com ; pans62@yahoo.com ; jadamohd@gmail.com			
Other Actors Involved in the Implementation:	MDAs	Ministry for Local Government, Adamawa State House of Assembly, Ministry of Finance (Budget Department), Ministry of Information, Fiscal Transparency Commission and other relevant and support ministries.		
	CSOs, Private sectors, etc	CRUDAN, CODE, Women Economic Emancipation Initiative, Community leaders, Religious leaders, Youth leaders, Women leaders, Nigerian Bar Association, NUJ, NLC, Representatives of people living with a disability, Local government council, Matasa 360, CISCOPE, and other relevant organizations.		
Brief Description of Commitment:	This commitment seeks the introduction and institutionalization of an offline civic tech tool that allows and serves as a platform for citizens engagements (active participation) in the local and State Government budget.			
General Problem / Challenge Addressed by the Commitment:	5) Non-inclusion of citizens needs in the local and state budget. 6) Lack of citizens ownership of capital project cited within communities. 7) Increase corruption and citizens marginalization in making decisions around capital project and government programs 8) The apathy of citizens concerning governance affairs			
Specific OGP Issue(s) in Focus:	<ul style="list-style-type: none">Public integrity and building trust in governmentsResponsive Public servicesEffectiveness of public service delivery			
The rationale for the Commitment:	Increase the number of communities satisfaction on the levels of government interventions			

Main Objective:		To facilitate a more citizens oriented fiscal planning and decision making , especially those in the remote rural communities.			
Anticipated Impact:		Increase in citizen participation in governance and its platforms.			
Expected Outcomes		Milestones (Performance Indicators)			
5.	State wide adoption and institutionalization of the Community development plan approach to budgeting.	Evident policy institutionalization of the CDP approach through the State budget formation guildlines and respective fiscal laws.			
6.	Increase citizens ownership of Government project and programs	Report from citizens perception of Governance and service delivery in the state			
7.	Reduction in wastages and duplication of project and programs within communities	Percentage reduction in project duplication in year – year out Numbers of communities enjoying equitable spread of social service delivery points			
8.	Increase accountability and engagements between local, state and federal legislatures –And Citizens	Number of interface engagement/ constituency briefing on CDP issues with legislatures.			
Planned Activities		Start Date	End Date	Expected Output(s)	Output Indicator(s)
Airing jingles at prime times on radio and televisions for a duration of one month to inform people on the existence of a platforms.		January 1 st , 2021	January 31 st , 2021	Increase in awareness on the existence of platforms	1. Number of people that participated in CDP 2. The level of Inputs into the budget that

				are sourced from CDP
Monthly visitation of remote rural communities across the 23 LGAs with Open Broadcasting Vans.	January 2021	December 2021	Sustainability in awareness creation	Number of awareness feedbacks on state budget.
Increase participation of citizens in the budget process through the use of the community Development Plan (CDP) and complementary citizens budget townhalls	January 2021	December 2021	Rating on Governance and service delivery in the State Level of citizen's satisfaction with the budget process	1. Percentage of Citizens CDP issues captured in the State and Local Government budget Citizens
M&E Department in State Planning Commission as well as CSOs to publish a report of budget monitoring	Jan 2021	Dec 2022	1. Annual monitoring reports of major national projects across State 2. Annual State monitoring report by the Civil Society Annual State level monitoring reports by the Civil Society	1. Number of State M&E reports published on the Ministry of Finance and State Planning website 2. Number of State Citizen budget monitoring reports
Periodic town hall meetings and policy dialogue across the 3 senatorial zones	January 2021	December 2022	Increased awareness of usage of the platforms	Number of citizens that attend the town hall meetings

Social Inclusion

Commitment 6:

Thematic Area:	Social Inclusion		
Commitment 6:	Addressing barriers and improving inclusiveness in service delivery		
Implementation Period:	Start Date:	January 2021	End Date: December 2023
Lead MDA:	Ministry of Women Affairs and social development		
Responsible Person:	Name of a person/ - Salamatu Abdullahi ADPWD		
Designation:	Hon. Commissioner of Women Affairs and social development		
Email and Phone Number(s):	08039240167/ 08063898924 salamatuadakum@gmail.com		
Other Actors Involved in the Implementation:	State	Min Youth and Sport, Min of Education, Min. of health, Min. of Justice, Min. of Agriculture, Bureau of statistics Planning commission and Adamawa State house of Assembly	
	Non-State	NWCS, ADPWD, JOINPWD, JN, CAN, FIDA, NAWOJ, NLC, NBA, NMA Hope, and Matasa 360, Rural Aid Foundation (HARAF) Against All Odds Foundation (AGAOF)	
Brief Description of Commitment:	Dialogue, freedom of association and expression, the participation of vulnerable groups in decision making, Parliamentary and legislative engagement.		
General Problem / Challenge Addressed by the Commitment:	Inadequate inclusion of women, youths, and vulnerable groups in decision making		
Specific OGP Issue(s) in Focus:	This commitment will ensure that gender is mainstreamed in all thematic areas. This commitment will ensure the implementation of policies that relates to the vulnerable and PLWD in building construction. It will also ensure that youths women and the vulnerable are involved in government project and programmers		
The rationale for the Commitment:	To ensure the inclusiveness of women, youths, PLWD, and the vulnerable in policy formulation, decision making including other thematic areas.		

Main Objective:		To ensure that women, youths, PLWD, and marginalized groups have increase access and control over social, economic, and political settings. To ensure women, youths, PLWD and the marginalized are involve in process of governance. To ensure the effective implementation of always and policies that cater to the women youth, PLWD, and marginalized.			
Anticipated Impact:		1. Existing laws and policies for women, youth, and persons living with disabilities are significantly implemented. 2. Women, youth, persons living with disabilities, and other marginalized groups’ participation in the entire governance processes significantly increased. Improve the entire governance value chain from conception, planning, design, implementation, monitoring, and evaluation. 3. Both public and private structures are developed based on policies related to PLWD and the vulnerable. 4. Inclusion of Youths, women, PLWD, and the vulnerable in the four thematic areas.			
Expected Outcomes		Milestones (Performance Indicators)			
	The governance process will be inclusive of all groups including designs of Public and private buildings to accommodate PLWD.	The governance process is structured all-inclusive including policies and designs of Public and private buildings.			
	Gender Mainstreaming	Gender is mainstreamed in all thematic areas			
	Youths and women trained in the process of governance in the Adamawa state	Engagement and training of youths in participatory governance and process of governance			
	Availability of enabling laws and policy that facilitate social inclusion in the state	Socially excluded groups are protected for discrimination and marginalization			
Planned Activities		Start Date	End Date	Expected Output(s)	Output Indicator(s)

Advocacy to key stakeholders and duty bearers on Existing laws and policies for women, youth, and persons living with disabilities	January 2021	March 2021	Increased knowledge of social inclusion	<ol style="list-style-type: none"> 1. Number of Policies implemented 2. The number of people with the Knowledge of social inclusion increased
Identify existing key public buildings that are not accessible for persons living with disabilities.	January 2021	March 2021	Database/ Mapping of all existing public buildings that are not accessible for persons living with disabilities	<ol style="list-style-type: none"> 1. Number of buildings identified 2. Number of advocacies done
Engagement of Adamawa House of Assembly on inclusion policies	July 2021	September 2021	Adamawa state legislators engaged	The number of Both national and international laws related to vulnerable and marginalized groups domesticated.
Train and support vulnerable women Youths, People living with disabilities from across the Local Government Area.	October 2021	December 2021	Representatives of women groups, youths, PLWD trained	1. Capacity acquired on participation in the Governance process
CSOs to monitor effective inclusion of interest of women, youths, persons living with disabilities, and other marginalized groups in all government programs	January 2022	December 2022	Monitoring team engaged	<ol style="list-style-type: none"> 1. The number of monitoring did 2. Number of recommendations reported 3. The number of actions taken.
Source(s) of Funding:	State Government, Non-State Actors, and Development Partners			

Improved Service Delivery

Commitment 7:

Thematic Area:	IMPROVED SERVICE DELIVERY		
Commitment 7:	Contributing to the ensure improvement in equitable delivery of quality socio-economic services towards improving the livelihood of the citizens.		
Implementation Period:	Start Date:	January 2021	End Date: December 2023
Lead MDA:	Ministry of Agriculture		
Responsible Person:	Dr Dishu Khabé / Abubakar B Mustapha		
Designation:	Commissioner for Agriculture and natural resource/ ED CSCED		
Email and Phone Number(s):	08137459305/08036231300 (abubakarbm@yahoo.com)		
Other Actors Involved in the Implementation:	State Actors:	Ministry of Agriculture, Commerce and Industry, livestock and animal husbandry, health, education and water resources,	
	Non-State Actors:	GEESI, CRUDAN, CISCOPE, Centre for Leadership & Environmental, Connected Development, Centre for Social Change & Economic Development, Matasa 360 initiative, Against All odd Foundation, Confluence Development Initiative.	
Brief Description of Commitment:	This commitment seeks to reduced poverty, especially among the rural households by contributing ensure improvement in equitable delivery of quality socio-economic services towards improving the livelihood of the citizens.		
General Problem / Challenge Addressed by the Commitment:	Provision of service quality service is one of the most essential tool to eliminating poverty and stimulation economic growth in a fast-growing state like Adamawa which has it major workforce in the farming and livestock businesses but are however faced with inadequate support from government, coupled with climate issues and other socio-economic		

	problems, some which are traced to the Coronavirus pandemic and hike in the prices of food commodities and inadequate access to health care amongst other social welfare needs.		
Specific OGP Issue(s) in Focus:	Capacity and responsiveness of government to citizens’ needs, especially around social protection and safety net issues.		
The rationale for Commitment:	The success of ongoing strategic public sector reforms spearheaded by the Adamawa state is largely reliant on a people-oriented, innovative, open public service as perceived by citizens would be sustained by improved service delivery		
Main Objective:	<ul style="list-style-type: none">● To improve the quality of social service delivered to the people● To ensure improve livelihood and resilience of rural farming (crop & livestock) households in the state.● To improve government response capacity citizens needs● To promote social and economic interventions targeted at reducing poverty and hardship faced by citizens		
Anticipated Impact:	Reduction in the rate of poverty, hunger and malnutrition in Adamawa State		
Expected Outcomes		Milestones (Performance Indicators)	
1.	Government programs and project are targeted to improving the livelihood, income and wellbeing of citizens	1. Numbers of social projection and safety net interventions in the state 2. Numbers of service delivery point targeted achieved in the state, E.g Numbers of Primary health care per ward, Numbers of farming communities with access to irrigation support, Numbers of livestock farmers with access to veteran extension services etc. 3. Levels of citizens satisfaction and trust in government at the state and local level	
2.	Increase government spending/release on socio-economic sector.	Percentage of the State budget set aside for Agriculture development, commerce and industry, as well as education, water and health with a significant reduction in governance and administrative expenditure.	
3.	Increase citziens productivity with a corresponding increase in State, internally generated revenue	1. Percentage increase in the State IGR within the period of implementation 2. Percentage increase in the productivity index of citizen in the state 3. Percentage increase in the State gross domestic product 4. Numbers of new business under the state tax net	
4.	A more coordinated multi-sectorial efforts to reducing hunger, malnutrition and poverty in the State	1. Numbers of established social protection based inter-MDAs committee 2. Percentage reduction in the rate of poverty and malnution in the State 3. Numbers of policies formulated to facilitate equitable distribution of socio-economic services in the State.	

Planned Activities		Start Date	End Date	Expected Outputs	Output Indicators
1.	Development of a State development plan with clear outline of its social protection and poverty eradication priorities	Jan 2021	Dec 2021	A detail multi-sectorial State development plan with specific financing plan and M&E	<p>Numbers of improve service delivery pirorities captured in the SDP</p> <p>Percentage of funds targeted at to providing social service for the people</p> <p>Percentage target of the State IGR within the period of the SDP implementation.</p>
2.	Establish social proection based inter-MDAs committee for increase coordination and implementation of service delivery in the State, such as the State Food and Nutrition Security Committee	Jan 2021	Jan 2022	Detail list of inter-MDAs committee, their agenda for discourse and terms of reference.	<p>Numbers of inter-MDAs committee formed targted at coordinating improve service delivery in the State.</p> <p>Percentage of non-state actors membership in such committees.</p>
3.	Yearly formulation and review of LGAs community development plans (Service delivery needs assessments)	Jan 201	Jan 2022	<p>Comprehensive CDPs from the 23 LGAs.</p> <p>Reports of citizens satisfaction and feedback on service deliver in the State</p>	Percentage of Citizens service delivery needs captured and implmentated through the State and local government budget.

4.	Conduct quarterly inter-MDAs engagements on the State of socio-economic development in the State	Jan 2021	Jan 2022	Trend report of the state of socio-economic development in the State	1. Ratio of government capital and recurrent expenditure.
5.	Formulation of the following policy for the State; Agriculture development policy, Agric-business policy, Trade and investments policy, State-wide social protection policy	Jan 2021	Jan 2022	A detail policy footprint capturing relevant state priorities to reducing poverty and stimulating income for vulnerable household in the State.	1. Numbers of policy formulated and implemented 2. Numbers of laws and executive orders in relations to improve service delivery.
	Re-organizing of the State social register with focus on Local Government as the data points	Jan 2021	Jan 2022	An inclusive social digitalized social register in Adamwa State, detailing list of household per level of vulnerability and wealth ranking.	Numbers of household captured Numbers of household under each wealth category and vulnerability exposure Comparative ratio of vulnerability of household per LGAs, focusing on climate change related shocks.
	Conduct audit of social service delivery point across all the 23	Jan 2021	Jan 2022	Audit report citizens access to basic health service, agricultural support programs, education and human	Numbers of service delivery point per 223 wards in the State Percentage spread of social service per LGAs and senatorial zones in the State.

	Local government areas			empowerment services, water points, WASH facilities etc.	
	Organize quarterly inclusive engagements with als community stahekolders across the 3 senetorial zones on the State of service delivery in the State.	Jan 2021	Jan 2022	Stakeholder are actively engage and also participating in various townhall/interface meeting related to service delivery in the State.	Numbers of interface meeting organized between citizens and state actors;
Source(s) of Funding:		State Government, Non-State Actors, Private sector and Development Partners			